

## DEVELOPMENT STRATEGY

State higher education institution «Vasyl Stefanyk Precarpathian National University » for 2020-2025

### General provisions

State higher education institution «Vasyl Stefanyk Precarpathian National University » is a classic research and educational center of Ukraine focused on international standards of education.

Vasyl Stefanyk Precarpathian National University was founded in 1940. The university is accredited by the highest, fourth level of accreditation. According to SciMago Institutions Rankings the university ranks the 1st place (2019) among the institutions of Ukraine and makes the Top 200 Universities Central and Eastern Europe. The University ranks 14th (in 2019) among more than 200 Ukrainian universities according to international Scopus scientometrical database (quoted English publications) and is among the best 10 higher education institutions in the western region.

Precarpathian National University is a member of international Consortia: member of the Eurasian Association of Universities (2002); member of the European Association of Universities (2010); member of the Consortium of Warsaw and Ukrainian Universities (2006); member of International the University Consortium (2015); member of the University Consortium of Baltic region and Ukraine (2015); member of International University society «One Belt, One Road » (2016); member of the “Magna charta universitatum” (2018).

The University maintains close ties to many academic and educational institutions in the world (more than 50), including the United States, Asia and the EU. The University implements 11 free double master's degree programs with leading universities in the Republic of Poland.

Public higher education institution «Vasyl Stefanyk Precarpathian National University » has considerable experience in project implementation. Over the last 5 years, the University has implemented over 15 major international projects, including infrastructure projects. Under the European scheme Erasmus + KA2 Vasyl Stefanyk Precarpathian National University has received grants for 4 projects. For the first time in Ukraine, the university is a grantee in the MoPED project - Modernization of Pedagogical Higher Education with the Use of Innovative Teaching Tools». Under the European scheme Erasmus + KA1 programs the University implements 9 academic mobility programs for students and faculty.

Successfully implemented projects of national importance - the State Investment Project "Construction of the International Center for Meetings of Student Youth of Ukraine and the Republic of Poland (Mykulychyn, Ivano-Frankivsk Region)" and the project of establishing the International Scientific Center "Observatory" (Pip Ivan, Chornohora Ridge, Carpathians) are performed for grants from the EU-Poland-Belarus-Ukraine Cross-Border Program. An important project implemented by the university is the creation of educational project center «Agents of Changes». This center is a real platform for students' cooperation (within the framework of industrial practice) and university teachers with stakeholders, territorial communities, business structures in the field of preparation and implementation of infrastructure development projects.

State higher education institution «Vasyl Stefanyk Precarpathian National University», oriented to European standards of education, has an expanded system of structural units that provide educational work: 11 faculties; 4 institutes; 1 college; 79 departments with 123 Doctors of Sciences, Professors, 724 Candidates of Sciences, Assistant Professors; Educational and Scientific Center for the Quality of Educational Services and Distance Learning, Information and Computing Center, Scientific Park «Precarpathian University», Z. Pavlyk Dendrological Park, Botanical Garden, Scientific Library, Sport and Recreation Complex «Smerichka», 2 museums, Stadium called «Nauka»(Science), Sports Complex «Olimpus».

Among all areas and specialties at the university (including the college), 14 735 students receive higher education, 304 graduate students and 30 doctoral students study. At the university at a qualitatively high level the following training programs are implemented: in 7 specialties of the degree of junior specialist; in 85 specialties (educational programs) bachelor's degree; for 66 Master's degree programs, 25 Doctor's degree programs. For all time of its activity the university has trained more than 150 thousand specialists.

## **Vision, mission, values and strategic targets of the university**

**Vision:** Vasyl Stefanyk Precarpathian National University is a modern, achievement-oriented, educational and research center of international level whose potential influences the development of the region and the formation of human capital.

### **Our mission:**

- education - provision of quality educational services focused on training of highly professional specialists;
- science - the formation of a modern research university - a center for the generation of innovative ideas and their implementation;
- region - directing educational and scientific potential to develop and strengthen the region.



### **Key values:**

- loyalty and responsibility
- innovation and individual approach (student-centeredness)
- trust and help
- energy and efficiency
- development and rationality

## **Strategic targets of university development**

1. Comprehensive development of human capital to ensure the social and economic upturn of our country.
2. Creating conditions for the formation of high-minded, patriotic, educated personalities, capable of making a significant contribution to the future of Ukraine.
3. Formation of highly qualified professionals using organic combination of educational, scientific and innovative activities on the basis of academic integrity.
4. Creation of a strong research base at the university as a center of innovation generation, not only in Ukraine but in the whole world.
5. Development of international cooperation with various organizations in the field of education, science, culture and sports.
6. Formation of an innovative corporate culture of quality, development and cooperation of employees, students and graduates of the University on the basis of social responsibility.

## **Strategic directions of university development**

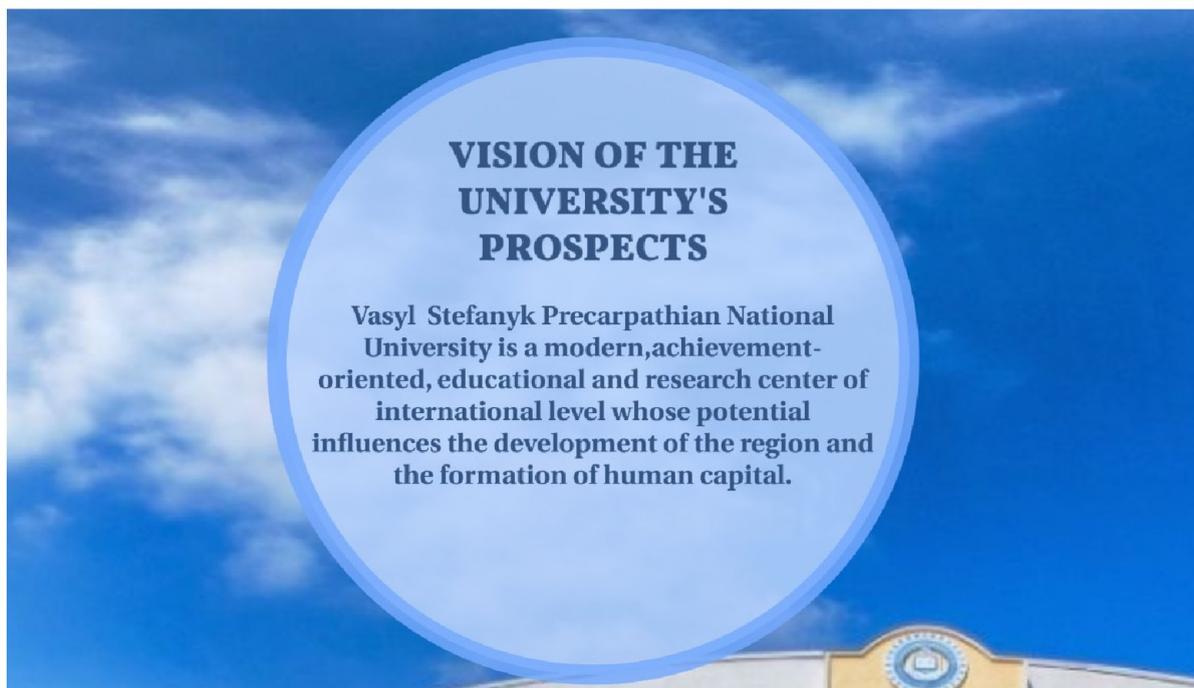
In order to fulfill the mission of the university and to achieve the desired strategic targets, the main strategic directions of development are defined.

1. Improvement of the educational process in order to form the necessary competencies for the student, which will ensure a high level of competitiveness and demand in the job market; student-centeredness.
2. Providing the progressive development of scientific activity at the university in the context of: compliance with the criteria for granting and confirming the status of a national HEI; obtaining the status of a research university; compliance with the criteria for being classified as "world-class universities".
3. Active development of international cooperation in the educational, scientific, project and cultural fields for the development of the University, human capital and the region capacities.
4. Improvement of information and communication policy and formation of a positive image of an international university.
5. Socio-economic development of the university in order to create a favorable environment for the harmonious development of the university's employees, students and graduates.
6. Development of a holistic framework of corporate culture of quality and academic integrity at the university as an "organization of the future".

**Strategic intents and tactical tasks of development University are implemented within 6 major vectors**

Vision of the university's prospects

Vasyl Stefanyk Precarpathian National University is a modern, achievement-oriented, educational and research center of international level whose potential influences the development of the region and the formation of human capital.



## Vectors of development



### LIFELONG EDUCATION

- Introducing innovations in the educational process and updating teaching methods
- Dual education
- Internal and external academic mobility
- Trainings and professional development courses for the needs of educational institutions, enterprises, banks, etc.
- Gifted child university
- Third Generation University
- Increasing the number of dual master's degree programs
- Creation of English-language programs for teaching of foreign students
- Distance education
- Electronic Library



### SCIENCE AND BUSINESS

- International Science Center "Observatory" - platform of international and domestic grant programs
- Science Park - practical implementation of innovative projects
- Expertise implementation for public and private institutions
- Grant programs implementation of Ukraine, EU, USA and Asian countries
- Positions enhance in English-speaking scientometric bases
- Impact on the development of the region through the cooperation with "Agents of Changes" Project-Educational Center with local authorities
- Support for Ukrainian studies and their introduction into English-language scientific circulation
- Botanical Garden and Arboretum - Creating Educational, Scientific and Recreational Environment for City Residents
- Creating a Nanotechnology Center
- Establishment of the Mykhailo Figol International Center for Plein Air Painting in Vorokhta



## INTERNATIONAL UNIVERSITY CONSORTIA

- Harnessing the Capacity of Warsaw and Ukrainian Universities Consortium - Fellowships, Scientific Internships, Humanities
- Formation of Carpathian region university environment - Collegium Carpathicum
- Ukrainian-American project programs expansion "Appalache-Carpathians"
- New University Associations Based on Partnerships in EU, US and Asian Educational and Scientific Program
- Establishment of Carpathian and Alpine Universities Consortium
- International Center for Environmental Monitoring (at Pip Ivan, Carpathians)



## STUDENT SPACE

- International Student Youth Center of Ukraine and the Republic of Poland - a platform for new knowledge and development of critical thinking
- support for student self-governing institutions
- hackathons - the first innovative steps
- creation of student platforms for discussion and dialogue
- National consciousness - travels through historical and spiritual heritage places of Ukraine, meetings with prominent personalities
- Ukraine and the world - getting to know the history and culture of neighboring peoples and world civilizations, lectures of world-class scientists, meeting with Nobel laureates
- Spiritual development - artistic and cultural sections
- Healthy lifestyle - harmonious physical development sport sections
- Comfortable life



## **THE WELL-BEING AND DEVELOPMENT OF FACULTY AND STAFF**

- Promoting the professional development of faculty and staff (internships, scholarships, training, etc.)
- Improving the program of support for teachers with high academic achievements
- Maintaining a support program for teachers who receive academic honors
- Updating the mechanism of financial incentives for faculty and staff
- Creating conditions for recreation of the university staff and their families



## **ENERGY CONSERVATION AND INFRASTRUCTURE UPGRADES**

- Completion of the university's energy audit
- Participation in European and national energy conservation programs
- Using of alternative energy sources
- Promoting energy-efficient thinking in the university and in the region
- Concentration of funds for the maintenance and development of the University's logistical base

The University's Development Strategy for 2020-2025 provides the implementation of the complementary second-level development strategies:

- internationalization strategy;
- management strategy of quality (according to the international certification system ISO 9001).



The University Development Strategy for 2020-2025 considers the implementation of tactical development plans. These development plans are indicated in the order of priorities and sequence of implementation in practical activities:

- 1) a comprehensive plan for quality management at the university (including a plan for improving the quality of educational services; a plan for developing the quality of research activities);
- 2) communication plan;
- 3) a plan for forming a corporate policy of academic integrity and social responsibility;
- 4) marketing plan (including development of university brand);
- 5) plan for development of international and investment-project activities.

The SMART principle is based on the formation of specific strategic tasks and expected results of the implementation of the University's development strategy 2020-2025:

- S – specific** improving the quality and competitiveness of the University in the field of education, research and international activities
- M - measurable** raising specific KPI (within the effectiveness of educational, scientific and performance indicators international activity) by 18-25%
- A - attainable** the university has the necessary conditions for implementation strategic tasks
- R - relevant** keeping the university in high positions national and international rankings and high score among the stakeholders
- T - time-bound** deadline - 2025